



Justen, Pereira, Oliveira & Talamini is a law firm that operates in the areas of Public and Business Law, focusing on regulation, infrastructure projects, concessions, public-private partnerships, bidding processes, and administrative contracts.

Founded by **Marçal Justen Filho** in 1986, the firm has offices in Curitiba, São Paulo, and Brasília, and boasts a wide network of national and international correspondents.

The firm provides comprehensive legal services, both advisory and in administrative, judicial, and arbitration litigation. Especially since the mid-1990s, the firm has been involved in many of Brazil's major public law cases. It has actively participated in the development of national jurisprudence and practice in areas such as bidding processes, administrative contracts, and concessions. The firm's advisory work also involves the provision of opinions by **Marçal Justen Filho** and **Eduardo Talamini**, recognized legal scholars in their respective fields.

In addition to their work in arbitration litigation, the firm's partners are frequently appointed as arbitrators and serve on the governing bodies of arbitration centers. Some of the arbitration disputes handled by the firm have become landmark cases.

Justen, Pereira, Oliveira & Talamini offers a unique combination of technical expertise and efficiency in providing legal services. The firm boasts high academic excellence and ongoing legal training for its members. Many of its lawyers hold doctoral and master's degrees in Law, with books and articles published in Brazil and abroad.



Justen, Pereira, Oliveira & Talamini offers specialized legal services in the following areas of practice:

Performance:

- Public Law
- Public Bidding and Contracting
- Concessions, Permits and Authorizations of Public Services and Goods
- Anti-corruption and Impropriety
- Regulatory Law
- Business Law
- Tax Law
- Arbitration, Mediation and Dispute Boards
- Judicial Litigation
- Administrative Litigation

Main sectors:

- Public works
- Civil Construction
- Infrastructure
- Energy
- Mining
- Oil and Gas
- Highways
- Ports
- Airports
- Railways
- Telecommunications
- Sanitation
- Waste Management
- Environment and Agribusiness
- Urban Planning and Urban Mobility
- Expropriations
- Computing
- Security and Defense
- Education
- Advertising and Publicity
- Medicines and Medical-Hospital Products
- Supply of Products and Services to the Public Sector

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Member of the Editorial Board of the Journal of the Federal Regional Court of the First Region - TRF1. Member of the Ibero-American Network of Public Procurement, the Public Contracts in Legal Globalization Network, the Brazilian Group of the Association Henri Capitant des Amis de la Culture Juridique Française, the Center for Studies on Federalism and Intergovernmental Relations, and the Paraná Academy of Legal Letters. Fluent in English, French, Italian, and Spanish. Frequent speaker at international conferences and seminars. Has given hundreds of courses and lectures for government agencies and legal institutions throughout Brazil, and is a national reference in Administrative Law.

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Cesar Pereira C.Arb FCIarb is a Chartered Arbitrator and global president of the Chartered Institute of Arbitrators – Ciarb until 2026. He is a partner at the law firm Justen, Pereira, Oliveira e Talamini, in São Paulo, responsible for its infrastructure and arbitration areas. He works as a lawyer, arbitrator, and legal consultant, focusing on infrastructure projects, regulated sectors, public procurement, and international contracts. He holds a PhD in Public Law from PUC-SP and was a visiting scholar at Columbia, Nottingham, and George Washington universities in the areas of public procurement and international arbitration.

He is part of the task force for the review of artificial intelligence guidelines at the Silicon Valley Arbitration and Mediation Center - SVAMC. He has published the books Public Service Users (2nd ed., 2008) and Tax Elections and Administrative Function (2001), in addition to having coordinated several works in the areas of administrative law, international commercial law and arbitration. Fellow of the Public Research Group at the University of Nottingham. Member of the editorial board of directors of Hong Kong.

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Doctor of State Law (UFPR, 2006). Master of Private Law (UFPR, 1997). Joined Justen, Pereira, Oliveira e Talamini as an intern in 1988, lawyer in 1992 and partner in 1997. Partner jointly responsible for the Departments of Bidding and Administrative Contracts, Business Law and Public Law.

Author of the book "Public-Private Partnership" (Fórum, 2nd ed. forthcoming) and several scholarly articles in collective works and specialized journals on administrative, regulatory, and business law. Sectional Councilor of the OAB/PR (1998-2000 and 2001-2003). Languages: Italian and English.

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Coordinator of the collective works *Atypical Executive Measures* (6th ed., 2025), *Parties and Third Parties in Civil Procedure* (2020), *Procedure and Public Administration* (2016), *Brief Comments on the New CPC* (3rd ed., 2016), *Arbitration and Public Power* (2010) and *Public-Private Partnerships* (2005). Author of more than one hundred articles and essays published in national and international journals and anthologies.

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Lawyer since 1999 and partner at Justen, Pereira, Oliveira & Talamini since 2016. Master's degree in State Law from UFPR (2004). Member of the Digital Law and Data Protection Commission and the Artificial Intelligence Commission of the OAB/PR (Brazilian Bar Association, Paraná section). Listed as an arbitrator for CAMFIEP. Author of several articles in collective works and specialized legal journals.

Fluent in English, Spanish, and French. Primarily practices in Public Law, focusing on administrative contracts, public service concessions, infrastructure, regulated services, civil construction, and technology, as well as related litigation.

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Lawyer since 1997. Partner at Justen, Pereira, Oliveira & Talamini since 2016. Graduated from UFPR (1996). Master's degree in State Law from UFPR (2006). PhD in State Law from USP (2019). Published the book *Regulation and Competition: Infrastructure and Network Sharing* (2006), in addition to several articles in collective works and specialized journals.

He is part of the CAMFIEP list of arbitrators. Languages: English and Italian. He practices in matters of Public Law (public tenders and contracts), Commercial Law, and Agribusiness Law.

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Lawyer since 2003 and partner at Justen, Pereira, Oliveira & Talamini since 2016. Master's (2010) and PhD in State Law from USP (2014). Visiting scholar at the University of Nottingham (2016). Published the books **Rehabilitation and Self-Remediation of Bidders** (2025), **International Bidding** (4th ed., 2025), **The Shareholder State** (2017), and **Concessionaire Remuneration** (2010). Coordinated the collective works **Public-Private Partnerships** (2nd ed., 2022), **Law in Crisis: Covid-19** (5 volumes, 2020), **Brazilian Port Law** (3rd ed., 2019), **Annotated LINDB** (2 volumes, 2018), and **Law, Institutions and Public Policies** (2017). Author of numerous articles published in collective works and specialized journals in Brazil and abroad.

Professor of Administrative and Regulatory Law at various institutions. Arbitrator and mediator in several mediation and arbitration chambers in the country. Fellow of the Chartered Institute of Arbitrators (FCIArb). President of the Ports Committee of IBDRE, Regional Director of IDASAN, Director of the Maritime, Port and Customs Law Committee of the OAB/PR (Brazilian Bar Association of Paraná) and Coordinator of the Ports Committee of IASP (São Paulo Lawyers Institute). He works mainly in Public Law, focusing on infrastructure, economic regulation, concessions, public-private partnerships, port issues, arbitration, bidding processes and administrative contracts in general.

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He has given lectures and written articles and book chapters on topics in Administrative Law. Fluent in English, French, and Italian. He works primarily on Public Law issues, focusing on bidding processes, administrative contracts, economic regulation, and public service concessions.

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He is on the list of arbitrators for ARBITAC and CAMFIEP. Member of CI Arb. Member of IBDP. Coordinator of the Infrastructure Committee of CAMARB. Fluent in English, French, and Italian. His practice focuses on judicial and arbitral litigation, especially in the area of Public Law.

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Author of the works Provisional Guardianship and the Formation, Suspension and Extinction of the Process (2025), Manual of Administrative Improbability Proceedings (2nd ed., 2025), Manual of Civil Evidence (2nd ed., 2024), Evidence by Party Declarations (2nd ed., 2023), Evidence: Atypicality, Freedom and Instrumentality (3rd ed., 2021) and Arbitration and Public Administration (2012).

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Lawyer since 2008 and partner at Justen, Pereira, Oliveira & Talamini since 2025. Master's (2010) and PhD (2022) in State Law from USP. Published the book "Operação urbana consorciada" (2011), in addition to several articles on topics related to Public Law. Coordinated the collective works "Novas Questões em Licitações e Contratos" (2023, with Rodrigo Goulart de Freitas Pombo) and "Estudos em Teoria Pura do Direito" (2022, with Fernando Dias Menezes de Almeida).

He works primarily on Public Law issues, focusing on public procurement, regulation, sanctioning processes, urban planning issues and state intervention in private property, and structural issues concerning public servants. Fluent in English.

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She held executive positions in the legal and regulatory area at Eletrobras and served as a fiscal and administrative advisor in companies in the electricity sector. She is a guest lecturer in Legal Aspects of Electricity Sector Regulation in the MBA in Energy Business at FGV-Rio. Fluent in English.

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Lawyer since 2009 and partner at Justen, Pereira, Oliveira & Talamini since 2026. Specialist in Civil Procedural Law from the Romeu Felipe Bacellar Institute of Law (2009). Practices in Brasília, mainly in contentious matters of Public Law, focusing on administrative misconduct, bidding processes, and administrative contracts.

He has published numerous articles in collective works and specialized journals, primarily related to the areas of Civil and Administrative Procedural Law. Fluent in English.

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Works primarily in Public Law matters, focusing on bidding processes, administrative contracts, and technological innovation. Fluent in English.

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Author of the works *The Substitute Sanction Agreements in the Context of Infrastructure Projects* (2019), *Normative Interpretation and the Necessary Consideration of the Rights of the Administered* (2018), *Civil Liability of the State: the Discipline of the Right of Recourse in the New Code of Civil Procedure* (2016), *Waste Management Regulation in Brazil* (2016), *Amendment of Contracts of State-Owned Enterprises* (2016), *The Bidding Procedure and the Qualification Phase in the Differentiated Regime of Public Procurement* (2014) and *The Internal Phase and the Call for Bids in the Differentiated Regime of Public Procurement* (2014).

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